



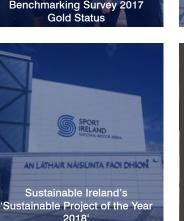


Socio-Economic Impact (all projects)

- 73% Local labour within 30 miles of projects
- 62% Local supply chain within 30 miles of projects
- 8 Meet the Buyer Events (1000 suppliers engaged with) SME - 82%







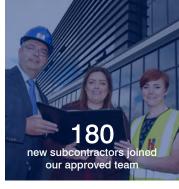


Launch of H&S Checklist on our Buildsmart software

Top 5 H&S areas with most items logged are:

- Unsafe practices
- Gloves
- General house keeping
- Working at height & edge protection
- | PP

These areas are a key focus of training during 2018.





towards third party

accreditation



Buildsmart / Subcontractor Performance:

Quality 70% Health & Safety 7% Environment 2% Programme 14% Housekeeping 6% Social1%









176 New Employment Opportunities within 30miles of projects

75 Apprenticeships

18 Site Mentors

20 Industrial Placements

20 Graduates







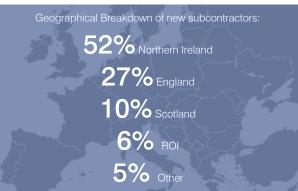
151 Community / Voluntary Partnership activities

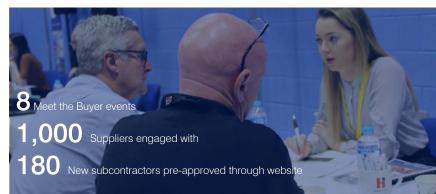
£36,000 Sponsorship / Benefit in Kind / Goodwill Value

18
Newsletters distributed to nearly
2,000
local stakeholders
13

Community information days, presentations and site drop in surgeries (attended by stakeholders).

On average 62% supply chain is procured from 30 miles of the site





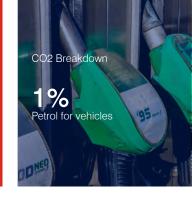






CO2 Breakdown

32% Diesel for vehicles (up 30% from 2016)











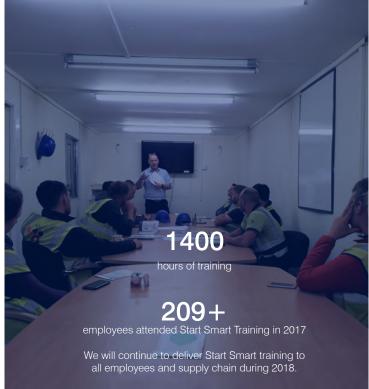
Diesel

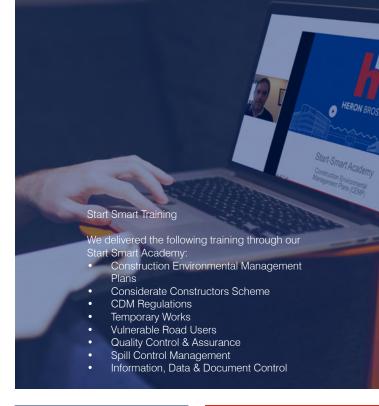
98% Offices

2% Projects









13
Start Smart Bulletins issued to all project teams

35
IMS meetings on site

130
site inspections completed



Quarterly focus included:

- Work at heights
- Housekeeping
- Plant & Machinery

144 Tweets posted



294k Tweet impressions 58
LinkedIn Posts



402k
LinkedIn

4
YouTube Videos



972